

Millburn District 24

Financial Impact of .73 Referendum Rate Increase

Update

If our .73 referendum passes, the content of this document demonstrates our 5 year outlook based upon the information available as of June, 2010. On page 8, one can see that our reliance on TAWs would be over, as long as all other assumptions made in this document hold true or are adjusted for. Most importantly, our trajectory is positive, which is the critical factor towards reducing reliance on TAWs.

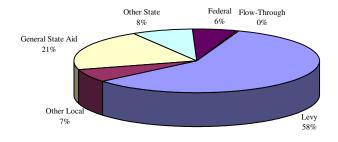


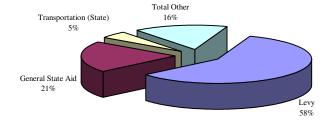
Aggregate View - Revenue Analysis

	BUDGET PROJECTIONS										
			%		%		%		%		%
	FY 2010	FY 2011	Change	FY 2012	Change	FY 2013	Change	FY 2014	Change	FY 2015	Change
LOCAL											
Levy	\$8,432,020	\$9,443,820	12.00%	\$10,621,869	12.47%	\$10,946,236	3.05%	\$11,315,582	3.37%	\$11,694,667	3.35%
CPPRT	\$16,145	\$18,000	11.49%	\$16,145	-10.31%	\$16,145	0.00%	\$16,145	0.00%	\$16,145	0.00%
Earnings on Investments	\$12,272	\$12,900	5.12%	\$10,605	-17.79%	\$28,973	173.20%	\$52,619	81.61%	\$82,234	56.28%
Other Local Revenue	\$914,838	\$1,021,250	11.63%	\$1,021,250	0.00%	\$1,021,250	0.00%	\$1,021,250	0.00%	\$1,021,250	0.00%
TOTAL LOCAL REVENUE	\$9,375,275	\$10,495,970	11.95%	\$11,669,869	11.18%	\$12,012,604	2.94%	\$12,405,596	3.27%	\$12,814,296	3.29%
•											
STATE											
General State Aid	\$3,009,071	\$3,025,636	0.55%	\$2,930,496	-3.14%	\$2,346,880	-19.92%	\$2,188,905	-6.73%	\$1,932,896	-11.70%
Other State Revenue	\$1,170,280	\$1,105,387	-5.55%	\$986,993	-10.71%	\$1,029,221	4.28%	\$1,072,215	4.18%	\$1,101,363	2.72%
TOTAL STATE REVENUE	\$4,179,351	\$4,131,023	-1.16%	\$3,917,488	-5.17%	\$3,376,101	-13.82%	\$3,261,120	-3.41%	\$3,034,259	-6.96%
•											
TOTAL FEDERAL REVENUE	\$841,019	\$248,426	-70.46%	\$149,708	-39.74%	\$149,708	0.00%	\$149,708	0.00%	\$149,708	0.00%
•											
FLOW-THROUGH REVENUE	\$31,142	\$101,000	224.32%	\$101,000	0.00%	\$101,000	0.00%	\$101,000	0.00%	\$101,000	0.00%
•											
TOTAL REVENUE	\$14,426,787	\$14,976,419	3.81%	\$15,838,065	5.75%	\$15,639,413	-1.25%	\$15,917,424	1.78%	\$16,099,263	1.14%
TOTAL REVENUE	\$14,420,787	\$14,970,419	3.81%	\$15,838,065	5./5%	\$15,039,413	-1.25%	\$15,917,424	1./8%	\$10,099,203	1.14%

REVENUE BY SOURCE - FY 2010

THREE LARGEST REVENUE SOURCES - 2010

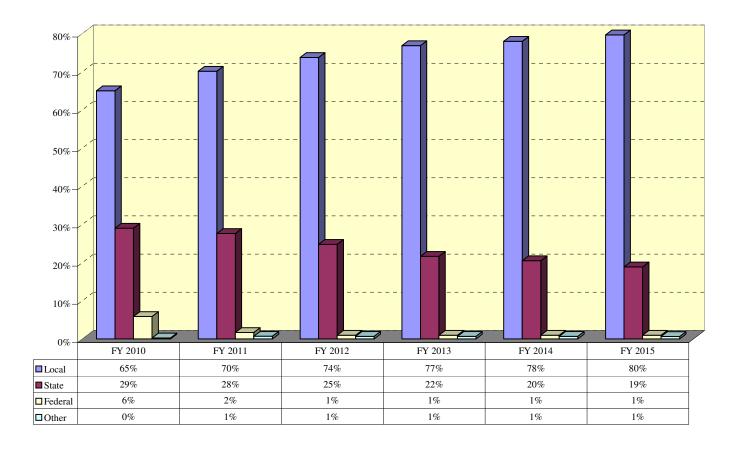






Aggregate View - Revenue Analysis

REVENUE BY SOURCE

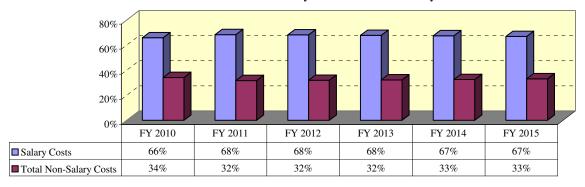




Aggregate View - Expenditures Analysis

	BUDGET PROJECTIONS										
			%		%		%		%		%
	FY 2010	FY 2011	Change	FY 2012	Change	FY 2013	Change	FY 2014	Change	FY 2015	Change
Salary Costs	\$9,439,965	\$9,521,931	0.87%	\$9,589,099	0.71%	\$9,718,212	1.35%	\$9,880,986	1.67%	\$9,919,329	0.39%
Cost per ADA	\$6,347	\$6,441	1.49%	\$6,646	3.18%	\$6,910	3.97%	\$7,172	3.80%	\$7,475	4.23%
Benefits	\$2,016,606	\$2,109,315	4.60%	\$2,216,778	5.09%	\$2,333,830	5.28%	\$2,464,067	5.58%	\$2,593,566	5.26%
Purchased Services	\$1,454,142	\$1,356,468	-6.72%	\$1,338,063	-1.36%	\$1,337,457	-0.05%	\$1,337,884	0.03%	\$1,338,319	0.03%
Supplies And Materials	\$531,340	\$285,000	-46.36%	\$287,600	0.91%	\$290,330	0.95%	\$293,197	0.99%	\$296,206	1.03%
Capital Outlay	\$359,899	\$340,387	-5.42%	\$306,017	-10.10%	\$309,913	1.27%	\$313,886	1.28%	\$317,938	1.29%
Other Objects	\$535,111	\$329,868	-38.36%	\$339,644	2.96%	\$349,713	2.96%	\$360,085	2.97%	\$370,767	2.97%
Non-Capitalized Equipment	\$0	\$0		\$0		\$0		\$0		\$0	
Termination Benefits	\$0	\$0		\$0		\$0		\$0		\$0	
Provision For Contingencies	\$0	\$0		\$0		\$0		\$0		\$0	
Total Non-Salary Costs	\$4,897,099	\$4,421,038	-9.72%	\$4,488,102	1.52%	\$4,621,243	2.97%	\$4,769,118	3.20%	\$4,916,797	3.10%
Cost per ADA	\$3,292	\$2,991	-9.17%	\$3,111	4.01%	\$3,286	5.63%	\$3,462	5.35%	\$3,705	7.04%
Î						-		-			
TOTAL COSTS	\$14,337,064	\$13,942,969	-2.75%	\$14,077,201	0.96%	\$14,339,455	1.86%	\$14,650,104	2.17%	\$14,836,126	1.27%
COST PER ADA	\$9,639	\$9,432	-2.15%	\$9,756	3.44%	\$10,195	4.50%	\$10,634	4.30%	\$11,181	5.15%

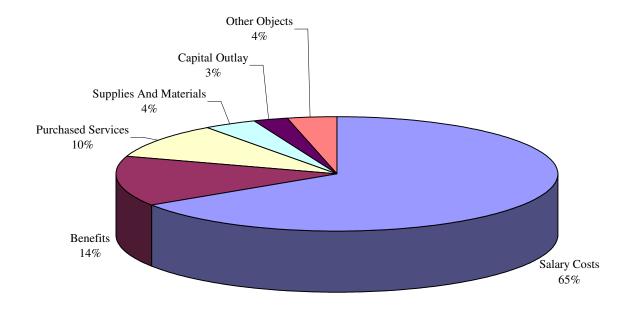
Salary and Benefits Cost Analysis





Aggregate View - Expenditures Analysis

FY 2010 Expenditures by Object



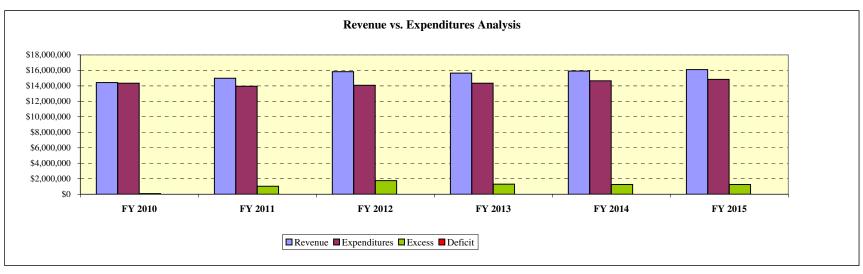


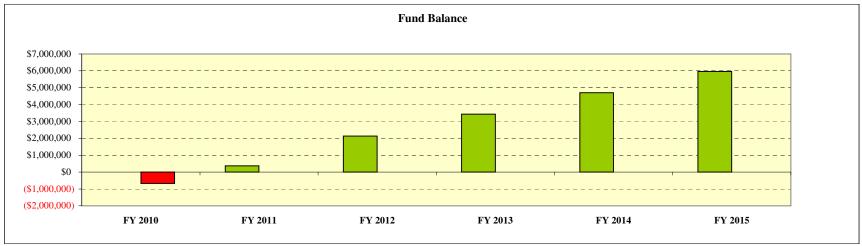
Aggregate View - Projection Analysis

<u>-</u>											
	BUDGET	REVENUE / EXPENDITURE PROJECTIONS						ECTIONS			
			%		%		%		%		%
	FY 2010	FY 2011	Change	FY 2012	Change	FY 2013	Change	FY 2014	Change	FY 2015	Change
REVENUE											
Local	\$9,375,275	\$10,495,970	11.95%	\$11,669,869	11.18%	\$12,012,604	2.94%	\$12,405,596	3.27%	\$12,814,296	3.29%
State	\$4,179,351	\$4,131,023	-1.16%	\$3,917,488	-5.17%	\$3,376,101	-13.82%	\$3,261,120	-3.41%	\$3,034,259	-6.96%
Federal	\$841,019	\$248,426	-70.46%	\$149,708	-39.74%	\$149,708	0.00%	\$149,708	0.00%	\$149,708	0.00%
Other	\$31,142	\$101,000	224.32%	\$101,000	0.00%	\$101,000	0.00%	\$101,000	0.00%	\$101,000	0.00%
TOTAL REVENUE	\$14,426,787	\$14,976,419	3.81%	\$15,838,065	5.75%	\$15,639,413	-1.25%	\$15,917,424	1.78%	\$16,099,263	1.14%
EXPENDITURES											
Salary and Benefit Costs	\$11,456,571	\$11,631,246	1.52%	\$11,805,877	1.50%	\$12,052,042	2.09%	\$12,345,053	2.43%	\$12,512,896	1.36%
Other	\$2,880,492	\$2,311,723	-19.75%	\$2,271,324	-1.75%	\$2,287,413	0.71%	\$2,305,050	0.77%	\$2,323,231	0.79%
TOTAL EXPENDITURES	\$14,337,064	\$13,942,969	-2.75%	\$14,077,201	0.96%	\$14,339,455	1.86%	\$14,650,104	2.17%	\$14,836,126	1.27%
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EXCESS / DEFICIT	\$89,723	\$1,033,450		\$1,760,865		\$1,299,958		\$1,267,321		\$1,263,137	
OTHER THE GOVERNMENT											
OTHER FIN. SOURCES/USES	0.40.420	410.000		40		40		40		40	
Transfer Among Funds (Net)	\$40,120	\$10,800		\$0		\$0		\$0		\$0	
Sale of Bonds	\$0	\$0		\$0		\$0		\$0		\$0	
Other Financing Sources	\$0	\$0		\$0		\$0		\$0		\$0	
Other Financing Uses	\$0	\$0		\$0		\$0		\$0		\$0	
OTAL OTHER FIN. SOURCES/USES	\$40,120	\$10,800		\$0		\$0		\$0		\$0	
DECEMBER OF THE BALLANCE	(0000 454)	(4.500.200)		\$2 5 2 022		Φ2.12.1. T 0.6		A2 424 E44		** ** ** ** ** ** ** **	
BEGINNING FUND BALANCE	(\$800,171)	(\$670,328)		\$373,922		\$2,134,786		\$3,434,744		\$4,702,065	
DD CATCOTED ATTACK											
PROJECTED YEAR-END FUND	(A (TO 200)	4272.022		A2 121 FO		\$2.424.744		** ** ** ** ** ** ** **		A.E. O.C. E. O.O.O.	
BALANCE	(\$670,328)	\$373,922		\$2,134,786		\$3,434,744		\$4,702,065		\$5,965,202	
FUND DATA MOTE AS & OF											
FUND BALANCE AS % OF	4 (00	2 (90		15 1607		22.05.07		22 100		40.21.07	
EXPENDITURES	-4.68%	2.68%		15.16%		23.95%		32.10%		40.21%	
ELINID DAT ANCIE AC # OF MONIBURG											
FUND BALANCE AS # OF MONTHS	(0.50	0.33		1.03		2.07		2.05		4.03	
OF EXPENDITURES	(0.56)	0.32		1.82		2.87		3.85		4.82	



Aggregate View - Projection Analysis





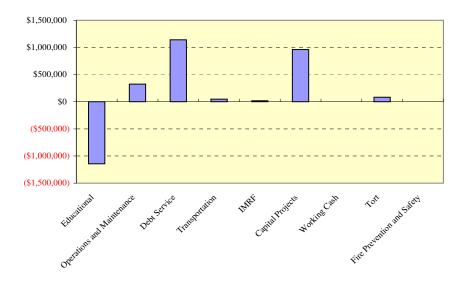


Aggregate View - Projection Summary

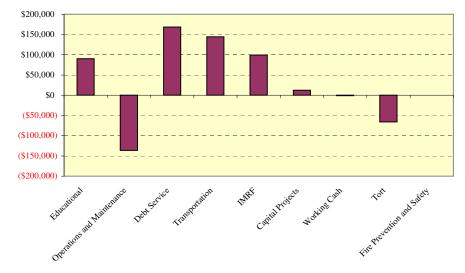
Beginning Balance		Revenue*	Expenditure	Surplus / Deficit	Estimated FY-End Balance		
Educational	(\$1,233,763)	\$11,590,819	\$11,500,535	\$90,284	(\$1,143,479)		
Operations and Maintenance	\$459,936	\$1,159,930	\$1,296,377	(\$136,447)	\$323,489		
Debt Service	\$971,070	\$1,791,833	\$1,623,515	\$168,318	\$1,139,388		
Transportation	(\$95,784)	\$1,030,082	\$885,877	\$144,205	\$48,421		
IMRF	(\$80,540)	\$554,415	\$455,171	\$99,244	\$18,704		
Capital Projects	\$949,027	\$12,437	\$0	\$12,437	\$961,464		
Working Cash	\$0	(\$1,338)		(\$1,338)	(\$1,338)		
Tort	\$149,980	\$132,999	\$199,104	(\$66,105)	\$83,875		
Fire Prevention and Safety	\$0	\$0	\$0	\$0	\$0		

^{*} Includes Transfers, Sale of Bonds, and Other Financing Sources / Uses of Funds.

FY 2010 - Fund Balance Analysis



FY 2010 - Fund Surplus/Deficit





Aggregate View - Projection Summary





Aggregate View - Projection Summary

Financial Profile Calculation For FY 2010

Fund Balance to Rev Ratio
Exp to Rev Ratio
Days Cash On Hand
% of Short Term Borrowing Max Remaining
% of Long Term Debt Margin Remaining

Ratio	Score	Value
-0.06	1	0.35
1.00	4	1.4
74.71	2	0.2
100.00	4	0.4
-9.59	1	0.1

Total Score:	2.45	
Category:	Financial Watch	

Financial Profile Score

